

#### **EUROPEAN COMMISSION**

Employment, Social Affairs and Equal Opportunities DG

Social Protection and Integration Inclusion, Social Policy Aspects of Migration, Streamlining of Social Policies

# CALL FOR PROPOSALS VP/2010/007

# "CALL FOR PROPOSALS FOR SOCIAL EXPERIMENTATIONS"

#### **BUDGET HEADING 04.040102**

In view of the large number of enquiries, please do not telephone.

Questions should be sent by email only to:

EMPL PROGRESS-VP-2010-007@ec.europa.eu

This text is available in English, French and German. The English version is the original.

To ensure a more rapid response it would be helpful if applicants sent their queries in English or French.

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## I TEXT OF THE CALL VP/2010/007

## 1. Introduction and Context

PROGRESS<sup>1</sup> is the EU's employment and social solidarity programme, set up to provide financial support for the attainment of the European Union's objectives in employment, social affairs and equal opportunities as set out in the Social Agenda<sup>2</sup>. The realisation of the Social Agenda relies on a combination of instruments comprising EU legislation, the implementation of open methods of coordination in various policy fields and financial incentives such as the European Social Fund.

The PROGRESS mission is to strengthen the EU's contribution in support of Member States' commitments and efforts to create more and better jobs and to build a more cohesive society. To this effect, PROGRESS is instrumental in:

- Providing analysis and policy advice on PROGRESS policy areas;
- Monitoring and reporting on the implementation of EU legislation and policies in PROGRESS policy areas;
- Promoting policy transfer, learning and support among Member States on EU objectives and priorities; and
- Relaying the views of the stakeholders and society at large.

More specifically, PROGRESS supports:

- 1. The implementation of the European Employment Strategy (section 1);
- 2. The implementation of the open method of coordination in the field of social protection and inclusion (section 2);
- 3. The improvement of the working environment and conditions including health and safety at work and reconciling work and family life (section 3);
- 4. The effective implementation of the principle of non-discrimination and promotion of its mainstreaming in all EU policies (section 4);
- 5. The effective implementation of the principle of gender equality and promotion of its mainstreaming in all EU policies (section 5).

The present call for proposals is issued in the context of the implementation of the 2010 annual work plan which can be consulted at <a href="http://ec.europa.eu/social/main.jsp?catld=658&langld=fr">http://ec.europa.eu/social/main.jsp?catld=658&langld=fr</a>

<sup>&</sup>lt;sup>1</sup> Decision No 1672/2006/EC of the European Parliament and of the Council of 24 October 2006 establishing a Community Programme for Employment and Social Solidarity — Progress, JO L 315 of 15.11.2006

<sup>&</sup>lt;sup>2</sup> Communication from the Commission to the European Parliament, the Council, the European Economic and Social Committee and the Committee of the Regions - Renewed social agenda: Opportunities, access and solidarity in 21st century Europe COM/2008/0412 final of 02.07.2008.

## 2. OBJECTIVES & EXPECTED RESULTS

#### **Background**

Under Section 2 of PROGRESS, this call for proposals seeks to promote social experimentation as a source of innovation in the social policies falling within the open method of coordination applied to social protection and social inclusion (the social OMC) in the European Union. A call for proposals (VP/2009/005) with similar objectives was already launched in 2009 under Section 2 of PROGRESS.

Social experiments are intended to:

- -Provide innovative answers to social needs;
- -Initially be undertaken on a small scale owing to existing uncertainty as to their effects;
- -Be implemented in conditions which ensure the possibility of measuring their effects;
- -Be repeated on a wider scale if the results prove convincing.

The EU has consistently sought to provide support to social innovation and to develop evidence-based policies in the social field through both the social open method of coordination and the European Social Fund.

The approach and accumulated experience of the Community initiative EQUAL has spurred both in scale and scope social innovation across Europe, whilst PROGRESS has supported mutual learning within the framework of the Social open method of coordination. Both initiatives have a track record in involving Member States and regions as enablers of -and partners for- change and in using the participatory dimension of social innovations to mobilise stakeholder and citizen engagement for reforms.

The Communication on reinforcing the open method of coordination for social protection and social inclusion<sup>3</sup>, adopted by the Commission as part of the renewed Social Agenda<sup>4</sup> on 2 July 2008, stated that the PROGRESS programme should contribute to the development of social experimentation by testing innovatory ideas before they are integrated *en masse* into social programmes.

#### **Objectives**

Selected projects should contribute to developing and testing socially innovative approaches to EU policy priorities in the context of the social OMC such as active inclusion, housing exclusion and homelessness, child poverty and social inclusion of migrants.

Particular attention will be paid to projects with a focus on the social inclusion of young people.

The Commission would also welcome innovative projects related to the transition from institutional care to community-based alternatives (deinstitutionalisation) in respect of the elderly, children, persons with disabilities – including persons with mental health problems).

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<sup>&</sup>lt;sup>3</sup> Please provide the reference

<sup>&</sup>lt;sup>4</sup> Please provide the reference

## **Results**

This call will help intensify mutual learning amongst the various actors in the PROGRESS participating countries and should facilitate the adaptation of public policies to evolving social needs.

## Scope

The relevant transnational projects will have to include partnerships between stakeholders that are involved in the process of social experimentation (public bodies, local authorities, NGOs, service providers, etc).

They will address issues such as networking activities of those involved, evaluation of social experimentation, examination of the transferability aspects, or inventory of achievements within the European Union.

At a second stage, the Commission could also consider the option to disseminate the results of the relevant projects to the European Social Fund authorities to review/adapt their interventions, and thus bring about policy changes as well as to use the ESF for scaling up successfully tested innovations.

## 3. ELIGIBILITY, SELECTION & AWARD CRITERIA

# 3.1. Exclusion and eligibility criteria

#### **Exclusion criteria**

The applicants should certify that they are not in one of the situations listed in Articles 93(1), 94 and 96(2)a of the Financial Regulations. This declaration by the applicant is annexed to the on-line application.

#### Eligibility of the applicant.

This call is accessible to stakeholders from all PROGRESS participating countries, including the EFTA countries, the candidate countries and the pre-candidate countries<sup>5</sup>. Applicants may include public bodies, regional and local authorities, NGOs, service providers, etc. They should be properly constituted and registered organisations (legal person) established in one of the PROGRESS participating countries with an established administrative and financial management structure.

#### **Eligibility of the proposal.**

The proposal submitted for funding should meet the following eligibility criteria:

- 1) be complete and comply with the rules for submission published in the call for proposals;
- 2) involve partner organisations from at least one other PROGRESS participating country;

<sup>&</sup>lt;sup>5</sup> EU 27, Norway, Iceland, Liechtenstein, Croatia, Former Yugoslav Republic of Macedonia, Turkey and potential candidate country: Serbia.

- 3) have activities that fit in with those under the PROGRESS Programme;
- 4) only seek funding for activities in PROGRESS participating countries.

## 3.2. Selection criteria

Only organisations with the necessary financial and operational capacity may be awarded a grant.

#### **Financial capacity**

The applicant must have access to solid and adequate funding to maintain its activities for the period of the action and to help finance it as necessary.

The financial capacity of the applicant must be confirmed by the provision in the proposal of the following items:

- 1) The declaration on honour (includes the financial capacity to carry out the activity);
- 2) The balance sheet and profit and loss account for the last financial year.

The verification of financial capacity will not apply to public bodies.

## **Operational capacity**

The applicant must have the operational resources (technical, management) and the professional skills and qualifications needed to successfully complete the proposed action, as well as the ability to implement it. The applicant must have a strong track record of competence and experience in the field and in particular in the type of action proposed.

The operational capacity of the applicant must be confirmed by the provision in the proposal of the following items:

- 1) The declaration on honour (includes the operational capacity to carry out the activity);
- 2) Detailed CVs (educational and professional qualifications) and job specifications of the project manager/coordinator and of the persons who will perform the main tasks;
- 3) A list of the main projects carried out in the last three years and which are relevant to the scope of this call.

#### 3.3. Award criteria

The grants will be awarded following a comparative assessment of the proposals on the basis of the following criteria:

#### **Policy Criteria**

- 1) Relevance and degree to which the proposal meets the objectives of the call for proposals and the priorities identified; relevance of the proposed activities to the needs of the target groups; realistic, clear, feasible, and measurable outputs;
- 2) Methodology used to address these issues, including the quality of the evaluation framework

- 3) Consistency of the project with the social inclusion objectives promoted by the EU, including the proposal's contribution to reinforcing the objectives promoted by the EU social open method of coordination;
- 4) Innovative character of the proposed action;
- 5) Mutual learning: the extent to which the proposal contributes to enhancing mutual learning and policy adaptations and to improving governance;
- 6) Impact: the extent to which the proposed activities respond to the needs of the target groups and will provide sustainable benefits to the target groups;
- 7) Trans-national dimension: added value at European level in view of the proposal's ability to ensure exchange of information, transfer of experience and dissemination of results.

#### **Organisational Criteria**

- 1) Methodological quality of the proposal: clear definition of the objectives; whether the activities proposed are appropriate, practical, and consistent with the objectives and the foreseen results (i.e. management by objectives); suitability of the proposed methodology; innovative approach of activities; feasibility of the proposed activities in view of the resources /capacities available and the timelines set; coherence between the different activities proposed;
- 2) The quality of partnerships: i.e. the degree of involvement and commitment of the partners in the various stages of the action;
- 3) The quality and relevance of the monitoring and evaluation strategy envisaged for the project.

#### **Financial Criteria**

- 1) The cost effectiveness of the action: the adequacy of resources allocated to the project (human and financial) in relation to the planned activities.
- 2) The overall quality, clarity and completeness of the budget explanation.

## 4. AVAILABLE BUDGET FOR THIS CALL

An amount of approximately EUR 2.5 million will be available for this call. It is envisaged that around 10 projects will be selected.

## 5. MAXIMUM PERCENTAGE OF CO-FINANCING BY THE UNION

Financial aid granted by the Union to each project will not exceed 80% of the total eligible costs. The applicant should guarantee the co-financing in cash of the remaining 20%. Contributions in kind<sup>6</sup> are not accepted.

Applications which request a grant of more than 80% will be automatically excluded from the selection.

## 6. SUBMISSION OF GRANT APPLICATIONS

# 6.1. Start and duration of projects

Activities should start between 01/01/2011 and 31/03/2011, for a maximum duration of 24 months and minimum duration of 12 months.

In view of the time required to evaluate applications, actions may not start before the deadline given above. Applicants should note that if their project is selected, they will not necessarily receive the grant agreement prior to the action starting date indicated and should, therefore, take this into account in programming the timing of their project.

Any expenditure incurred before signature of the grant agreement is at the applicant's risk.

# **6.2.** Deadline for submission of proposals

The proposals must be submitted electronically online and sent by post or by personal delivery in two hard copies to the Commission, by 31/08/2010 at the latest.

Proposals which do not respect the date of submission will not be considered by the Evaluation Committee.

#### 6.3. Rules of submission

Applicants are invited to fill in the application form and present the project proposal.

The **Application form** and further information related to the call for proposals is provided on the following website:

http://ec.europa.eu/social/main.jsp?catId=630&langId=en

Questions can also be sent by e-mail to: **EMPL-PROGRESS-VP-2010-007**@ec.europa.eu

The Application form is an electronic form which must be filled in online. Annexes, which are compulsory, must be also filled in and uploaded online (see part E of the online Application form). For this purpose, the Internet Web application SWIM must be used. SWIM enables you to introduce, edit and submit a grant application. You can access to SWIM at the web site: <a href="https://webgate.ec.europa.eu/swim/displayWelcome.do">https://webgate.ec.europa.eu/swim/displayWelcome.do</a>.

<sup>&</sup>lt;sup>6</sup> By contributions in kind we mean the provision of goods and services to the beneficiary free of charge by a third party. Contributions in kind do not therefore involve any expenditure for the beneficiary and his partners and are not entered in their accounts.

Before starting, please read carefully the "User's guide", which you will find at the top of the page ("Help on SWIM").

After filling in the form, applicants must submit it both electronically and in hard copy.

- 1) Electronic submission: to validate the application, click on the "send" button). This step is irreversible and must be carried out before the closing date.
- 2) Hard copy submission: **duly completed** applications accompanied by the annexes and all the required documentary proof should also be sent in duplicate to the addresses cited below by the deadline (their submission date will be taken as the date of dispatch, as evidenced by the postmark or the express courier receipt date). **Proposals submitted after this date will not be eligible**:
- a) By post to the following **postal address**:

European Commission J 27 DG EMPL/E2 Call for proposals VP/2010/007 B-1049 Bruxelles

b) Or by **personal delivery** against an acknowledgement of receipt from the Commission's central mail service by 16.00 hours on **31/08/2010** at the latest to the following address:

European Commission J 27 DG EMPL/E2 Call for proposals VP/2010/007 Central Courier Service Avenue du Bourget, 1 B-1140 Evere

The Applicant is requested to number the accompanying documents to be submitted with the applicantion as shown below and send them **in duplicate** (**original** + **one identical copy**). Please do make sure that the full set of the application form and all accompanying documents are included in your sending by post by the closing date. **The absence of any of these documents may invalidate the application.** 

Order	Document
0	Complete application dossier
	1 original and 1 copy of all the documents below are submitted
	Documents are printed double-sided, where possible
	Only 2-hole folders are used. The dossier is not bound or glued
1	<b>Original cover letter</b> of application quoting the reference number of the call (VP/2010/007), duly signed and dated by the legal representative of the applicant organisation.

2	Print-out of the complete <b>online application form including estimated budget,</b> dated and signed by the legal representative of the applicant organisation.
3	Print-out of <b>Declaration on honour (articles 93 (1), 94 and 96 (2)a)</b> , signed by the legal representative of the applicant organisation <b>attesting the financial and operational capacity.</b> (SWIM Annex E.1.)
4	Letters of co-funding/partnership commitment signed by the legal representatives of the organisations concerned and specifying the amount of each cash contribution.  (SWIM Annex E.2.)
5	Print-out of <b>Financial identification form</b> duly completed and signed by the accountholder of the applicant organisation and bearing the stamp and signature of the bank. <a href="http://ec.europa.eu/budget/info_contract/ftiers_en.htm?submenuheader=0">http://ec.europa.eu/budget/info_contract/ftiers_en.htm?submenuheader=0</a>
	It is preferable to attach a copy of recent bank statement, in which event the stamp of the bank and the signature of the bank's representative are not required. The signature of the account-holder is obligatory in all cases.  (SWIM Annex E.3.)
6	Print-out of <b>Legal entity</b> form, completed and signed by the legal representative of the applicant organisation. <a href="http://ec.europa.eu/budget/info">http://ec.europa.eu/budget/info</a> contract/legal entities en.htm?submenuheader=0  A copy of the VAT registration document if applicable and if the VAT number does not
	appear on the certificate of official registration or other official document attesting to the establishment of the entity or the official document referred to in document nr 11. (SWIM Annex E.4.)
7	Print out of the document "Contracts for implementing the action" for subcontracting. (SWIM Annex E 6)
8	Print out of the checklist (SWIM Annex E.7)
9	Print-out of the <b>description of the action</b> and the <b>timetable.</b> (SWIM Annex E.8.)
10	Print out of the quantitative information on all the deliverables/outputs which you plan to develop during the implementation of the action grant, which you have already described in other parts of your application.  (SWIM Annex E.9.)
11	Copy of the <b>official registration certificate</b> or any other official document attesting to the establishment of the organisation (not necessary for public bodies & international organisations).
12	<b>Detailed CVs</b> (educational and professional qualifications) <b>and job specifications</b> of the project manager/coordinator and of the persons who will perform the main tasks.
13	A <b>list of the main projects</b> carried out in the last three years relating to the objective of the call. In the case of work done for the Commission, applicants must also indicate the reference number of the contract and the department for which the contract was performed
14	<b>Profit and loss accounts and balance sheets</b> for the last financial year from the applicant's organisation (not necessary for public bodies & international organisations).
15	Copy of <b>articles of association/statutes</b> or equivalent, proving the eligibility of the organisation.

The application form must be electronically submitted before printing. After the electronic submission, no further changes to the application are possible.

If an Applicant submits more than one proposal, each application must be submitted separately.

With regard to presentation of applications, please:

- 1. Applications may be submitted in any of the official languages of the European Union, but it would be helpful to apply in English, French or German in order to facilitate the selection process.
- 2. Follow the order of documents as listed in the checklist and number them.
- 3. Print the documents double-sided, where possible.
- 4. Use 2-hole folders (do not bind or glue).

Note that only <u>complete</u> applications submitted online and sent <u>in time</u> by registered mail or by personal delivery against an acknowledgement of receipt from the Commission's central mail service will be taken into account.

#### **6.4.** Evaluation Process

All applications will be examined by an Evaluation Committee which will consider the eligibility, selection and award criteria set out in this document.

Only proposals which satisfy the eligibility and selection criteria will be assessed against the award criteria.

Upon completion of its work, the Evaluation Committee will draw up a list of proposals recommended for funding.

The Commission will inform each applicant of the final decision taken.

Applicants whose proposals have not been selected for funding will be informed of the results of the evaluation process including reasons for rejections in writing.

# II PROGRESS – ADDITIONAL CONDITIONS FOR CALLS FOR PROPOSALS 2010

#### 7. GUIDE ON HOW THE ACTVITTIES SHALL BE CARRIED OUT

The PROGRESS Programme aims to promote gender mainstreaming in all its five policy sections and commissioned or supported activities. Consequently, Beneficiary will take the necessary steps to ensure that:

- Gender equality issues are taken into account when relevant for the drafting of the technical proposal by paying attention to the situation and needs of women and men;
- Implementation of the proposed activities includes a gender perspective by considering systematically the women and men dimension;
- Performance monitoring includes the collection and gathering of data disaggregated by sex when needed;
- Its proposed team and/or staff respect the gender balance at all levels.

Equally, needs of disabled people shall be duly acknowledged and met while executing the implementing the proposed activities. This will ensure in particular that where the Beneficiary organises training sessions and conferences, issues publications or develops dedicated websites, people with disabilities will have equal access to the facilities or the services provided.

Finally, the Contracting Authority encourages the Beneficiary to promote equal employment opportunities for all its staff and team. This entails that the Beneficiary is encouraged to foster an appropriate mix of people, whatever their ethnic origin, religion, age, and ability.

The Beneficiary will be required to detail in its final activity report the steps and achievements made towards meeting these contractual requirements.

# 8. PUBLICITY AND INFORMATION REQUIREMENTS

In accordance with the General conditions, all beneficiaries are under the obligation to acknowledge that the present activity has received funding from the Union in all documents and media produced, in particular final delivered outputs, related reports, brochures, press releases, videos, software, etc, including at conferences or seminars. In the context of the European Union's Programme for Employment and Social Solidarity – PROGRESS, the following formulation shall be used:

This (publication, conference, training session etc) is supported by the European Union's Programme for Employment and Social Solidarity - PROGRESS (2007-2013).

This programme is managed by the Directorate-General for Employment, social affairs and equal opportunities of the European Commission. It was established to financially support the implementation of the objectives of the European Union in the employment and social

affairs area, as set out in the Social Agenda, and thereby contribute to the achievement of the Lisbon Strategy goals in these fields.

The seven-year Programme targets all stakeholders who can help shape the development of appropriate and effective employment and social legislation and policies, across the EU-27, EFTA-EEA and EU candidate and pre-candidate countries.

PROGRESS mission is to strengthen the EU contribution in support of Member States' commitment. PROGRESS is instrumental in:

- providing analysis and policy advice on PROGRESS policy areas;
- monitoring and reporting on the implementation of EU legislation and policies in PROGRESS policy areas;
- promoting policy transfer, learning and support among Member States on EU objectives and priorities; and
- relaying the views of the stakeholders and society at large

For more information see: http://ec.europa.eu/progress

For publications it is also necessary to include the following reference: "The information contained in this publication does not necessarily reflect the position or opinion of the European Commission"

With regard to publication and any communication plan linked to the present activity, the Beneficiary will insert the European Union logo and mention the European Commission as the Contracting Authority in every publication or related material developed under the present grant agreement.

# 9. REPORTING REQUIREMENTS

PROGRESS is implemented through a results-based management - RBM. Managing for outcomes and results is about working to maximise results for European citizens. This includes:

- Identifying the most important results for European citizens;
- Managing these results, including setting out clearly the desired results, implementing plans based upon these results and learning about 'what works' in the process;
- Seizing opportunities to work together whenever this helps achieve the results.

The Strategic Framework, developed in collaboration with Member States and civil society organisations, sets out the intervention logic for Progress-related expenditure and defines PROGRESS' mandate and its long-term and immediate outcomes. It is supplemented by performance measures which serve to determine the extent to which PROGRESS has delivered the expected results. See in Annex the overview of PROGRESS performance measurement framework. For more information on the strategic framework, please visit PROGRESS website <a href="http://ec.europa.eu/social/main.jsp?catId=659&langId=en">http://ec.europa.eu/social/main.jsp?catId=659&langId=en</a>.

The Commission regularly monitors the effect of PROGRESS-supported or commissioned initiatives and considers how they contribute to PROGRESS outcomes as defined in the Strategic Framework. In this context, the Beneficiary will be asked to dedicatedly work in close cooperation with the Commission and/or persons authorised by it to define the expected contribution and the set of performance measures which this contribution will be assessed against. The Beneficiary will be asked to collect and report on its own performance to the

Commission and/or persons authorised by it against a template which will be annexed to the grant agreement. In addition, the Beneficiary will make available to the Commission and/or persons authorised by it all documents or information that will allow PROGRESS performance measurement to be successfully completed and to give them the necessary rights of access.

# 10. INFORMATION ON PARTNERS IN PROGRESS-FUNDED PROJECTS

In order to increase the visibility of transnational partnerships established under PROGRESS and to facilitate networking between organisations involved in actions covered by PROGRESS grants, the Commission intends to publish the name and address of partners in PROGRESS-funded projects together with the name and address of the beneficiary, the reference of the call for proposals and the title and description of the project. To that purpose, the Beneficiary will be asked to seek the partners' agreement to authorise the Commission to publish this data. This written agreement should be included in the letters of commitment sent to the Commission with the application form.

## OVERVIEW OF PROGRESS PERFORMANCE MEASUREMENT FRAMEWORK

#### **PROGRESS Ultimate Outcome**

Member States implement laws, policies and practices in a manner that contributes to the desired outcomes of the Social Agenda

PROGRESS works towards its ultimate outcome by helping strengthen the EU's support for Member States' efforts to create more and better jobs and to build a more cohesive society. PROGRESS seeks to contribute to (i) an **effective legal regime** in the EU in relation to the Social Agenda; (ii) **shared understanding** across the EU with regard to Social Agenda objectives; and (iii) **strong partnerships** working towards Social Agenda objectives.

In operational terms, support provided by PROGRESS facilitates (i) provision of analysis and policy advice; (ii) monitoring and reporting on the implementation of EU legislation and policies; (iii) policy transfer, learning and support among Member States; and (iv) relaying to decision-makers the views of the stakeholders and society at large.

#### Legal Regime

#### **Outcome:**

Compliance in Member States with EU law related to PROGRESS areas.

#### **Performance Indicators**

- 1. Transposition rate of EU law on matters related to PROGRESS policy areas
- 2. Effectiveness of application in Member States of EU law on matters related to PROGRESS policy areas.
- 3. EU policies and legislation are grounded in thorough analysis of situation and responsive to conditions, needs and expectations in Member States in PROGRESS areas
- 4. Extent to which PROGRESS-supported policy advice feeds into the development and implementation of EU legislation and policies
- 5. Cross-cutting issues are addressed in PROGRESS policy sections
- 6. EU policies and legislation display a common underlying logic of intervention in relation to PROGRESS issues
- 7. Gender mainstreaming is systematically promoted in PROGRESS

#### **Shared Understanding**

#### **Outcome:**

Shared understanding and ownership among policy/decision-makers and stakeholders in Member States, and the Commission, of objectives related to PROGRESS policy areas.

#### **Performance Indicators**

- 1. Attitudes of decision-makers, key stakeholders and general public regarding EU objectives in PROGRESS policy areas
- 2. Extent to which national policy discourses or priorities reflect EU objectives
- 3. Extent to which principles of good governance (including minimum standards on consultation) are respected in policy debate
- 4. Extent to which the outcomes of policy debates feed into the development of EU law and policy.
- 5. Greater awareness of policy-and decision-makers, social partners, NGOs, networks regarding their rights/obligations in relation to PROGRESS policy areas
- 6. Greater awareness of policy-and decision-makers, social partners, NGOs, networks regarding EU objectives and policies in relation to PROGRESS policy areas

#### **Strong Partnerships**

#### **Outcome:**

Effective partnerships with national and pan-European stakeholders in support of outcomes related to PROGRESS policy areas.

#### **Performance Indicators**

- 1. Existence of common ground/consensus among policy and decision-makers and stakeholders on EU objectives and policies
- 2. Identification and involvement by the EU of key actors in a position to exert influence or change at EU and national levels
- 3. Effectiveness of partnerships in relation to outcomes related to PROGRESS policy areas.
- 4. Number of individuals served or reached by networks supported by PROGRESS.
- 5. Extent to which advocacy skills of PROGRESS-supported networks have improved
- 6. Satisfaction of EU and national authorities with the contribution of networks
- 7. Extent to which PROGRESS-supported networks take a cross-cutting approach